



## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2021/2022						2022/2023					2023/2024	2024/2025	2025/2026
		Working Budget £	Actuals 26 September 2021 £	January Draft Budget £	Variance Working v Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	Working Budget £	January Draft Budget £	Variance Working v Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	February Final Revised Budget £	February Final Revised Budget £	February Final Revised Budget £
BG902	<b>General Funds Receipts</b>														
	<b>Unallocated B/fwd</b>	(999,592)		(999,592)	0	(999,592)	0	(1,468,727)	(1,559,995)	(91,269)	(1,977,456)	(417,461)	(1,524,176)	(1,568,928)	(732,841)
	In Year Receipts	(6,751,275)		(5,183,715)	1,567,560	(5,523,676)	(339,961)	(7,456,296)	(5,736,816)	1,719,480	(5,455,560)	281,256	(10,172,500)	0	0
	Used in Year	5,733,408		4,074,579	(1,658,829)	3,997,079	(77,500)	4,595,387	5,680,331	1,084,944	5,134,831	(545,500)	7,073,942	836,087	283,000
	Ring Fenced Receipts Used to Repay ST Borrowing	548,732		548,732	0	548,732	0	774,010	774,010	0	774,010	0	3,053,806	0	0
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(1,468,727)</b>		<b>(1,559,995)</b>	<b>(91,269)</b>	<b>(1,977,456)</b>	<b>(417,461)</b>	<b>(3,555,626)</b>	<b>(842,471)</b>	<b>2,713,155</b>	<b>(1,524,176)</b>	<b>(681,705)</b>	<b>(1,568,928)</b>	<b>(732,841)</b>	<b>(449,841)</b>
BG911	<b>Locality Review receipts</b>														
	<b>Unallocated B/fwd</b>				0		0	(33,200)	(336,000)	(302,800)	(336,000)	0	(1,458,600)	(1,474,600)	(750,600)
	In Year Receipts	(507,200)		(336,000)	171,200	(336,000)	0	(1,963,200)	(2,361,600)	(398,400)	(2,361,600)	0	(960,000)	0	0
	Used in Year	474,000		0	(474,000)	0	0	765,000	1,239,000	474,000	1,239,000	0	944,000	724,000	0
	<b>Receipts Unallocated C/fwd</b>	<b>(33,200)</b>		<b>(336,000)</b>	<b>(302,800)</b>	<b>(336,000)</b>	<b>0</b>	<b>(1,231,400)</b>	<b>(1,458,600)</b>	<b>(227,200)</b>	<b>(1,458,600)</b>	<b>0</b>	<b>(1,474,600)</b>	<b>(750,600)</b>	<b>(750,600)</b>
BG905	<b>Ringfenced regeneration receipts</b>														
	<b>Unallocated B/fwd</b>				0		0	0	(4,350,000)		(4,350,000)	0	(3,300,000)	(3,300,000)	(3,300,000)
	In Year Receipts			(5,060,000)	(5,060,000)	(5,060,000)	0					0			
	Used in Year			710,000	710,000	710,000	0		1,050,000		1,050,000	0			
	<b>Reserve Unallocated C/fwd</b>	<b>0</b>		<b>(4,350,000)</b>	<b>(4,350,000)</b>	<b>(4,350,000)</b>	<b>0</b>	<b>0</b>	<b>(3,300,000)</b>	<b>(3,300,000)</b>	<b>(3,300,000)</b>	<b>0</b>	<b>(3,300,000)</b>	<b>(3,300,000)</b>	<b>(3,300,000)</b>
	<b>SG1 Receipts</b>														
	<b>Unallocated B/fwd</b>				0		0	0	800,000		800,000	0	0	0	0
	In Year Receipts	(900,000)			900,000		0	(2,474,000)	(5,800,000)		(5,800,000)	0			
	Used in Year	900,000		800,000	(100,000)	800,000	0	2,474,000	5,000,000		5,000,000	0	0	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>0</b>		<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
BG903 & BG916	<b>Capital Reserve</b>														
	<b>Unallocated B/fwd</b>	(1,393,323)		(1,393,323)	0	(1,393,323)	0	0	(874,482)	(874,482)	(874,482)	0	0	(350,000)	(700,000)
	In Year Resource	(617,886)		(617,886)	0	(617,886)	0	(899,153)	(899,153)	0	(899,153)	0	(725,280)	(729,033)	0
	Used in Year	2,011,209		1,136,727	(874,482)	1,136,727	0	899,153	1,773,635	874,481	1,773,635	0	375,280	379,033	0
	<b>Capital Reserve Unallocated C/fwd</b>	<b>0</b>		<b>(874,482)</b>	<b>(874,482)</b>	<b>(874,482)</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(350,000)</b>	<b>(700,000)</b>	<b>(700,000)</b>

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	<b>Stevenage Direct Services</b>														
	<b>Parks &amp; Open Spaces</b>														
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000	0	25,000	0			0					
KE911	Play Area Improvement Programme	325,030	44,975	<b>325,030</b>	0	325,030	0	243,500	<b>243,500</b>	0	243,500	0	220,000		
GROWTH	Play Area Improvement Programme				0				25,515	25,515	25,515	0	24,220		
KE097	Litter bins	103,000	9,363	103,000	0	103,000	0	83,000	83,000	0	83,000	0	10,000	4,000	
KE329	Play Areas Fixed Play	40,810	22,741	40,810	0	40,810	0			0	0	0			
KE494	Green Space Access Infrastructure	100,000	91,624	100,000	0	100,000	0	201,000	201,000	0	201,000	0	128,000	128,000	
KE916	Peartree skate park	40,000		40,000	0	40,000	0			0	0	0			
KE917	Ridlins Athletics Facility	30,000		30,000	0	30,000	0			0	0	0			
	<b>Other</b>														
KG002	Garages	2,400,870	317,989	1,500,000	(900,870)	1,500,000	0	2,265,720	3,166,590	900,870	3,166,590	0	2,265,720		
KS263	Waste and Recycling System	43,900		20,000	(23,900)	20,000	0		23,900	23,900	23,900	0			
KE520	Welfare improvements at out based hubs	10,000		10,000	0	10,000	0			0	0	0			
KE914	FVP Dam Works	45,000		45,000	0	45,000	0			0	0	0			
KE915	Waste receptacles	40,000		40,000	0	40,000	0			0	0	0			
GROWTH	Flat block waste management infrastructure				0				30,000	30,000	30,000	0			
GROWTH	Water Tank and system, Shephalbury Bowls				0				15,000	15,000	0	(15,000)			
GROWTH	Shrub bed programme				0				133,000	133,000	133,000	0	133,000	133,000	133,000
GROWTH	Review of Biodiversity Action Plan				0				12,000	12,000	12,000	0			
GROWTH	Cemeteries System				0				50,000	50,000	50,000	0			
GROWTH	Provision for maintenance works at closed cemeteries				0				50,000	50,000	0	(50,000)	0	0	0
	<b>Vehicles, Plant, Equipment</b>														
KE349	Waste Receptacles	0		0	0	0	0			0	0	0			
KE497	Trade Waste Containers	40,000		40,000	0	40,000	0	20,000	20,000	0	20,000	0	20,000		
Various	Vehicle/Plant replacement Programme - see Appendix C1	442,742	24,735	442,742	0	365,242	(77,500)	431,400	1,393,000	961,600	680,500	(712,500)	1,525,500	0	
	<b>Total Stevenage Direct Services</b>	<b>3,686,352</b>	<b>511,426</b>	<b>2,761,582</b>	<b>(924,770)</b>	<b>2,684,082</b>	<b>(77,500)</b>	<b>3,244,620</b>	<b>5,446,505</b>	<b>2,201,885</b>	<b>4,669,005</b>	<b>(777,500)</b>	<b>4,326,440</b>	<b>265,000</b>	<b>133,000</b>
	<b>Housing Development Scheme (Joint GF/HRA)</b>														
KG032	Building Conversion into New Homes - Ditchmore Lane	0	(11,315)	0	0	0	0			0	0	0			
Various	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>3,836,912</b>	<b>383,861</b>	<b>3,836,912</b>	<b>0</b>	<b>3,836,912</b>	<b>0</b>	<b>8,874,818</b>	<b>8,874,818</b>	<b>0</b>	<b>8,874,818</b>	<b>0</b>	<b>8,334,474</b>	<b>574,900</b>	<b>0</b>
KG038	Wholly Owned Housing Development Company (WOC)*	3,214,147		3,214,147	0	3,214,147	0	4,381,789	4,381,789	0	4,381,789	0	169,244	0	0
	<b>Total Housing Development (including grants to Registered P</b>	<b>7,051,059</b>	<b>372,546</b>	<b>7,051,059</b>	<b>0</b>	<b>7,051,059</b>	<b>0</b>	<b>13,256,607</b>	<b>13,256,607</b>	<b>0</b>	<b>13,256,607</b>	<b>0</b>	<b>8,503,718</b>	<b>574,900</b>	<b>0</b>
	<i>*the capital programme includes £7.765Million for the WOC as per the reports to Executive in January 2021 and Council in February 2021, however members have approved up to £15Million</i>														

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	<b>Finance &amp; Estates</b>														
	<b>Estates</b>														
KS278	New Management Software	75,000		75,000	0	75,000	0			0	0	0			
KR916	Commercial Properties Refurbishment (MRC Programme)	207,300		207,300	0	207,300	0	231,850	231,850	0	231,850	0	0		
KR150	Works to improve vacant premises prior to re-letting	55,000		55,000	0	55,000	0	15,000	15,000	0	15,000	0	15,000	15,000	
KR155	EPC Surveys	60,000		60,000	0	60,000	0	60,000	60,000	0	60,000	0			
KR156	EPC remedials	20,000		20,000	0	20,000	0		250,000	250,000	200,000	(50,000)			
KR157	Building condition and Insurance valuation Survey	75,000		75,000	0	75,000	0	75,000	75,000	0	75,000	0			
	<b>Play Centres</b>														
ON HOLD	St Nicholas play centre roof				0				30,000	30,000	0	(30,000)			
	<b>Community Centres</b>														
KE902	Community Centres General	1,820		1,820	0	1,820	0			0	0	0			
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	0		0	0	0	0			0	0	0			
KE515	St Nicholas Annexe - External Decorations	0		0	0	0	0			0	0	0			
KE472	The Oval - Replace Radiators	0		0	0	0	0			0	0	0			
KE499	The Oval - Replace Windows	0		0	0	0	0			0	0	0			
KE484	Springfield House - Boiler upgrade	0		0	0	0	0			0	0	0			
KE488	Springfield House - Boundary Wall	0		0	0	0	0			0	0	0			
KE528	Community Centres: 2019/20 Backlog H&S Works	15,000		15,000	0	15,000	0			0	0	0			
KE529	Community Centres Urgent and H&S Works	41,350		41,350	0	41,350	0	60,000	20,000	(40,000)	20,000	0			
KR159	St Nicholas POD removal	15,000		15,000	0	15,000	0			0	0	0			
GROWTH	Bedwell CC - Replace extract fans and electric heaters				0				5,000	5,000	5,000	0			
ON HOLD	Bedwell Community Centre roof fascia replacement				0				50,000	50,000	0	(50,000)			
ON HOLD	Chells Manor - boiler replacement and hot water works				0				50,000	50,000	0	(50,000)			
GROWTH	Douglas Drive day centre - replace electric wall heaters				0				10,000	10,000	0	(10,000)			
GROWTH	Bedwell Community Centre reroofing				0					0	0	0	125,000		
GROWTH	Chells manor - lightning upgrade				0					0	0	0	10,000		
GROWTH	St Nicholas Annex refurbish metal roof				0					0	0	0	60,000		
GROWTH	Timebridge - reroofing				0					0	0	0		85,000	
GROWTH	St Nicholas CC reroofing				0					0	0	0			125,000
	<b>Neighbourhood Centres</b>														
GROWTH	Bedwell Neighbourhood centre canopy repairs				0				30,000	30,000	30,000	0			
GROWTH	8-10 The glebe roof replacement				0				30,000	30,000	30,000	0			
ON HOLD	The Oval reroofing ('youth wing')				0				30,000	30,000	0	(30,000)			
GROWTH	Mobbsbury Way Neighbourhood Centre canopy reroofing				0					0	0	0			
GROWTH	The Glebe Neighbourhood Centre canopy reroofing				0					0	0	0		40,000	
GROWTH	The Oval - replace heaters in Hall and dining room				0					0	0	0			10,000

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	<b>Estates cont.</b>														
	<b>Park Pavilions</b>														
ON HOLD	St Nicholas Pavilion reroofing				0				150,000	150,000	0	(150,000)			
ON HOLD	St Nicholas Pavilion replace windows				0				75,000	75,000	0	(75,000)			
GROWTH	Peartree pavilion - reroofing				0					0	0	0	100,000		
GROWTH	KGV Pavilion Replace electric heating and lighting				0					0	0	0	20,000		
GROWTH	KGV reroofing and gutter replacement				0					0	0	0	75,000		
	<b>Depots</b>														
KE526	Depots: Urgent and H&S Works	339,900		125,000	(214,900)	125,000	0		374,900	374,900	374,900	0			
KE527	Depots: Planned Preventative Works (reroof)	469,330	0	30,000	(439,330)	30,000	0	55,000	280,000	225,000	280,000	0			
KE526	Cavendish Road Fire protection works	250,000		125,000	(125,000)	125,000	0		125,000	125,000	125,000	0			
KR160	Cavendish depot - IT server room - gas suppression air permeability prevention works	20,000		20,000	0	20,000	0			0	0	0			
KR161	Cavendish Depot IT/CCTV gas suppression works	40,000		40,000	0	40,000	0			0	0	0			
	<b>Other</b>														
Growth	MSCP: Urgent and H&S Works	0		0	0	0	0	20,000	20,000	0	20,000	0			
KE536	Multi Storey Car Park - Installation of emergency lighting	50,000		50,000	0	50,000	0			0	0	0			
KR158	Town Plaza	35,000		35,000	0	35,000	0			0	0	0			
	Fairlands valley farmhouse roofing works			35,000	35,000	35,000	0			0	0	0			
GROWTH	MSCP lighting upgrade - LED (phased)				0				75,000	75,000	75,000	0	75,000	75,000	
GROWTH	MSCP resurface worn stairwell floor				0				20,000	20,000	20,000	0	40,000		
GROWTH	MSCP / Indoor Market guttering				0				30,000	30,000	30,000	0			
	<b>Council Offices</b>														
KR900	Council Offices	0		0	0	0	0				0	0			
KR141	Corporate Buildings - Essential Health & Safety Electrical Work	0		0	0	0	0				0	0			
KR149	Daneshill House - Test & Risk Assessment Remedial Works	0		0	0	0	0				0	0			
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	4,883	0	0	0	0			0	0	0	65,000		
	Daneshill: Urgent and H&S Works	58,190		58,190	0	58,190	0			0	0	0			
ON HOLD	Daneshill fire doors				0				150,000	150,000	0	(150,000)			
	<b>Operational Buildings</b>														
KE503	Indoor Market - Urgent Health & Safety Works	0	(1,047)	0	0	0	0			0	0	0			
KR152	BTC 2019/20 Backlog H&S Works	30,000		30,000	0	30,000	0			0	0	0			
KR153	BTC Urgent and H&S Works	80,300	17,302	80,300	0	80,300	0	6,000	6,000	0	6,000	0			
KR154	BTC Planned Preventative Works	455,830	7,600	455,830	0	455,830	0	172,000	172,000	0	172,000	0	0	0	
GROWTH	control upgrade and replacement of lift in the new block				0					0	0	0	195,000		
GROWTH	and workshops				0					0	0	0		150,000	
	<b>Total Finance &amp; Estates</b>	<b>2,394,020</b>	<b>28,738</b>	<b>1,649,790</b>	<b>(744,230)</b>	<b>1,649,790</b>	<b>0</b>	<b>694,850</b>	<b>2,364,750</b>	<b>1,669,900</b>	<b>1,769,750</b>	<b>(595,000)</b>	<b>780,000</b>	<b>365,000</b>	<b>135,000</b>

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	<b>Corporate Projects, Customer Services &amp; Technology</b>														
	<b>IT General</b>														
KS268	Infrastructure Investment	743,140	238,439	341,630	(401,510)	341,630	0	104,220	505,730	401,510	505,730	0	104,220	104,220	
KS318	Core ICT Equipment for Additional Staff	70,000		0	(70,000)	0	0		70,000	70,000	70,000	0			
GROWTH	Core ICT Equipment for Additional Staff			0	0				70,000	70,000	70,000	0			
KS319	2012 Migration Servers	26,130		0	(26,130)	0	0		26,130	26,130	26,130	0			
	<b>Total IT General</b>	<b>839,270</b>	<b>238,439</b>	<b>341,630</b>	<b>(497,640)</b>	<b>341,630</b>	<b>0</b>	<b>104,220</b>	<b>671,860</b>	<b>567,640</b>	<b>671,860</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>	
	<b>Connected to Our Customer (CTOC)</b>														
KS271	Corporate Website - Redesign	4,420	131	4,420	0	4,420	0	2,600	2,600	0	2,600	0			
KS274	New CRM Technology	53,140	2,500	53,140	0	53,140	0			0	0	0			
	<b>Total CTOC</b>	<b>57,560</b>	<b>2,631</b>	<b>57,560</b>	<b>0</b>	<b>57,560</b>	<b>0</b>	<b>2,600</b>	<b>2,600</b>	<b>0</b>	<b>2,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>896,830</b>	<b>241,069</b>	<b>399,190</b>	<b>(497,640)</b>	<b>399,190</b>	<b>0</b>	<b>106,820</b>	<b>674,460</b>	<b>567,640</b>	<b>674,460</b>	<b>0</b>	<b>104,220</b>	<b>104,220</b>	
	<b>Regeneration</b>														
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage	0	11,997		0	0	0			0	0	0			
Various	<b>Land Assembly (GD1)</b>	<b>0</b>		<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			
KE439	Town Square Improvements (GD1)	0		0	0	0	0			0	0	0			
KE466	Bus Interchange (GD3)	3,499,970	3,200,209	3,799,970	300,000	3,799,970	0			0	0	0			
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	172,630	68,846	172,630	0	172,630	0			0	0	0			
KE535	Town Fund Delivery - North Block fit-out	1,121,880	1,073,426	1,021,880	(100,000)	1,021,880	0			0	0	0			
KE506	Public Sector Hub	900,000			(900,000)	0	0	2,474,000	5,000,000	2,526,000	5,000,000	0			
	Repay LEP Site Assembly loan	210,000		210,000	0	210,000	0			0	0	0			
KE541	Railway Station Multi-Storey Car Park			400,000	400,000	400,000	0		3,100,000	3,100,000	3,100,000	0			
KE538	Towns Fund	1,875,000		1,875,000		1,875,000	0				0	0			
	<b>Total Regeneration</b>	<b>7,779,480</b>	<b>4,356,006</b>	<b>8,279,480</b>	<b>500,000</b>	<b>8,279,480</b>	<b>0</b>	<b>2,474,000</b>	<b>8,100,000</b>	<b>5,626,000</b>	<b>8,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>Community &amp; Neighbourhoods</b>														
KC900	Arts and Leisure Centre - Pipework	0	1,067	0	0	0	0			0	0	0			
KC202	Fairlands Valley Park - Aqua	11,360		11,360	0	11,360	0			0	0	0			
KC224	Leisure Stock Condition	0		0	0	0	0	20,000	20,000	0	20,000	0			
KC230	Pin Green Play Centre Equipment	20,000	910	20,000	0	20,000	0			0	0	0			
KE224	CCTV - Replacement Cameras (Community mobile cameras)	4,670	4,371	4,670	0	4,670	0	5,000	5,000	0	5,000	0	5,000	5,000	
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)	10,000		10,000	0	10,000	0			0	0	0			
KC232	SALC and the Swim Centre Urgent and H&S Works	241,460		241,460	0	241,460	0	100,000	100,000	0	100,000	0	45,000		
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,950		19,950	0	19,950	0			0	0	0			
KC233	Stevenage Arts & Leisure Water leak - Reroofing	30,000	980	30,000	0	30,000	0			0	0	0			
GROWTH	Stevenage Swimming Centre Pool circulation pumps	0		0	0	0	0			0	0	0		15,000	
GROWTH	Stevenage Swimming Centre Electrical distribution boards	0		0	0	0	0			0	0	0	0		

## APPENDIX C - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2021/2022						2022/2023					2023/2024	2024/2025	2025/2026
		Working Budget £	Actuals 26 September 2021 £	January Draft Budget £	Variance Working v Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	Working Budget £	January Draft Budget £	Variance Working v Draft Budget £	February Final Revised Budget £	Variance Draft v Final Budget £	February Final Revised Budget £	February Final Revised Budget £	February Final Revised Budget £
	<b>C&amp;N cont.</b>														
GROWTH KC235	SLL Leisure management - end of contract capital provision Boat house as essential H&S works for dry rot	27,000	961	27,000	0	27,000	0	150,000	150,000	0	150,000	0			
GROWTH	Ridlins Athletics				0			100,000	100,000	100,000	100,000	0			
GROWTH	Fire stopping works at SALC				0			100,000	100,000	100,000	100,000	0			
GROWTH	Lift replacement at SALC				0			140,000	140,000	140,000	140,000	0			
GROWTH	Replacement bridge at Golf Centre & other bridge works				0			90,000	90,000	90,000	90,000	0			
GROWTH	Replacement Camera programme				0			25,000	25,000	25,000	25,000	0	35,000	40,000	10,000
GROWTH	ASB team mobile camera				0			5,000	5,000	5,000	5,000	0	5,000	5,000	5,000
	<b>Total Community &amp; Neighbourhoods</b>	<b>364,440</b>	<b>8,288</b>	<b>364,440</b>	<b>0</b>	<b>364,440</b>	<b>0</b>	<b>275,000</b>	<b>735,000</b>	<b>460,000</b>	<b>735,000</b>	<b>0</b>	<b>90,000</b>	<b>65,000</b>	<b>15,000</b>
	<b>Planning &amp; Regulatory</b>														
KE119	Off Street Car Parks (Multi Storey Car Parks)	278,560	171,820	278,560	0	278,560	0	215,000	215,000	0	215,000	0	250,000	250,000	
KE530	Car Park Equipment - Digitalisation	20,000		20,000	0	20,000	0			0	0	0			
KE516	Town Centre Ramps Improvements	10,000	9,598	10,000	0	10,000	0			0	0	0			
KE201	Hard standings	25,000	75	25,000	0	25,000	0	25,000	25,000	0	25,000	0	25,000	25,000	
KE100	Residential Parking	23,160		23,160	0	23,160	0			0	0	0			
KE470	Electric Car Charging Points	2,630		2,630	0	2,630	0			0	0	0			
KE217	Parking Restrictions	17,550	2,317	17,550	0	17,550	0	15,000	15,000	0	15,000	0	15,000	15,000	
KE444	Coreys Mill Lane - Additional Parking Capacity	26,000	1,529	26,000	0	26,000	0			0	0	0			
KE531	Workplace Travel Plan	15,000		15,000	0	15,000	0	15,000	15,000	0	15,000	0	15,000	15,000	
GROWTH	SBC grants to businesses to reduce their carbon emissions				0			8,000	8,000	8,000	0	(8,000)	0	0	0
GROWTH	Cashless on street parking transition	0		0	0	0	0			0	0	0	60,000	60,000	
	<b>Total Planning &amp; Regulatory</b>	<b>417,900</b>	<b>185,338</b>	<b>417,900</b>	<b>0</b>	<b>417,900</b>	<b>0</b>	<b>270,000</b>	<b>278,000</b>	<b>8,000</b>	<b>270,000</b>	<b>(8,000)</b>	<b>365,000</b>	<b>365,000</b>	<b>0</b>
KR911	Deferred Works Reserve	23,310		82,640	59,330	82,640	0	200,000	200,000	0	1,035,000	835,000	200,000	200,000	